

Project Portfolio Management

Project portfolio management (PPM) solutions enable your organization to select, prioritize, and manage the total work in your organization. This includes work that has been completed, work in-progress, and work approved for the future. Since PPM challenges are not limited to any single business area or function, PPM solutions help you make better portfolio management decisions, evaluate the rewards and risks associated with projects, and determine whether there are sufficient resources with the right skills to accomplish the work. PPM solutions provide the project execution and control capabilities needed to successfully deliver projects on time and within budget.

Thomas Group's PPM Solution

Thomas Group's complete and rigorous PPM solution empowers project managers to accomplish more with fewer resources and shortens time-to-market (TTM) of key initiatives. These benefits ensure that the enterprise is able to maximize its potential and deliver on assigned objectives from top to bottom. By leveraging the discipline of PPM throughout your company, you can realize a competitive advantage and enhanced overall business results all the way from idea formulation to execution.

Thomas Group's PPM Solution:

- **Integrates across your company and provides an enterprise-wide impact.**
- **Establishes a centralized repository of projects and initiatives.** Centralization can pose a challenge considering more product development and time-to-market initiatives are underway today than ever before. Our PPM solution enables enterprises to eliminate overlapping or resource-intensive projects and improve the percentage of on-time project completions.
- **Realistically aligns project priorities with organizational resources.** Our PPM solution allows executives to objectively decide where to focus both human and financial resources.

- **Introduces a standardized process** on what is traditionally an informal, inconsistent and sometimes chaotic method of making investment decisions.
- Provides executives with **visibility into resource availability and project timing.** Thomas Group's PPM solution enables executives to see what resources are available for projects, where people are currently assigned, and when employees will be available for new projects. Enterprises without this solution work under a distinct disadvantage in regards to improving performance.
- **Includes a project management solution** to ensure compliance of work requirements, within a specified scope of time and cost restraints.
- **Identifies and cuts costly,** redundant, and non-strategic projects from your active portfolio.

What sets Thomas Group's PPM solution apart is our proprietary Process Value Management™ (PVM) framework, an end-to-end process-focused, measurement-driven methodology used to deliver genuine value to clients and optimize results of each project. PVM provides our clients with visibility into the business value associated with various improvement opportunities. It aligns operations throughout every stage of fulfillment, from suppliers, to projection, to the final end-user, all the while keeping end-users' needs foremost in mind.

Utilizing our replicable methodology and expertise in PPM solutions, we help reduce the cycle time (speed) to deployment through the employment of these five phases:



1. **Identify:** Determine the nature and scope of the project
2. **Design:** Design project specifications and requirements
3. **Build:** Develop project
4. **Validate:** Ensure all processes are working as defined and agreed upon
5. **Deploy:** Work with you on final implementation preparations

Key PVM components include:

- Top-down, leadership-driven continuous improvement
- Cross-functional process team problem-solving approach
- Consistent drumbeat and hierarchical metrics for transparency and control
- Identification, prioritization, alignment, and time-phased actions to deliver fast, barrier-free processes across the value chain
- Enterprise-wide initiatives and tool deployment
- Actions-in-process™ (AIPs®) management to balance improvement initiatives with sustaining activities
- Change management skills

Applying our approach allows clients to successfully implement and sustain business transformation by:

- Channeling resources to prioritized activities
- Changing the appropriate business processes
- Ensuring that the knowledge base is transferred

How Thomas Group Can Help

Thomas Group has over 30 years of experience systematically assessing and implementing PPM improvement methods across our client businesses.

Thomas Group's PPM offering will provide your company with a methodical, transparent decision management process that will transform your organization to realize enterprise-wide improved performance in accordance with our PVM framework.

Let Thomas Group help your company realize its potential by implementing **Breakthrough Project Portfolio Management** solutions. 