



Challenges

- ❑ Current process is limited:
 - Scope is too narrow
 - Unclear authority
 - Lack of decision making structure
 - Insufficient discipline year to year; across platforms
 - Not capability oriented
 - Lack of focus, wasted resources
 - Takes too long
 - Not aligned with broad Navy vision
- ❑ Lacks enforcement and accountability

Executive Summary

- ❑ A loosely connected, highly complex set of equipment and software updating activities with little funding accountability.
- ❑ A population of up to 40,000 Alts in various stages of development and age in the pipeline.
- ❑ A paradigm of allowing immature Alts to slip by waterfront execution activities.

Results

- ❑ A single, well defined process to evaluate, approve and implement modifications to ships and ship systems.
- ❑ One 'Entitled' process owner with the power to enforce the process.
- ❑ Hierarchical, mission-driven decision model.
- ❑ Clear authority, responsibility and accountability.
- ❑ Timely metrics that inform the decision makers in order to facilitate process control and continuous improvement.
- ❑ \$100 million in one-time savings; \$80 million per year running savings.