

Vehicular Parts Manufacturer



Executive Summary

- ❑ Innovative and diversified multi- billion global supplier of quality products, trusted brands and creative solutions to the automotive, light commercial, heavy-duty truck, off-highway, agricultural, marine, rail and industrial markets

Challenges

- ❑ Consolidation of distribution centers and warehouses to operate more efficiently and to cut cost
- ❑ Aftermarket inventory management was performed by staff in several locations using four systems operating on four computers in various locations.
- ❑ Create visibility to facilitate supply chain
- ❑ Set and manage targets with intelligence at the SKU level
- ❑ Manage more SKUs per person
- ❑ Bring inventory data to one place
- ❑ Forecast on sporadic or long lead time items

Results

- ❑ Consolidated warehouses from nine to seven
- ❑ Implemented process management approach enterprise-wide
- ❑ Put in place modeling and forecasting
- ❑ Consolidated inventory data in one place
- ❑ Developed risk based approach to safety stock
- ❑ Developed complete inventory system flexibility
- ❑ Implemented consistent inventory policy
- ❑ Trained workforce on general inventory management fundamentals training